# INTL FCStone®

# **INVESTOR PRESENTATION**

Acquisition of GAIN Capital Holdings, Inc.

NASDAQ: INTL

# Disclaimer

### INTL FCStone®

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This presentation contains "forward-looking statements" within the meaning of "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements are identified by words such as "may," "should," "expects," "anticipates," "can," "will," "could," "likely," "intends," "might," "predicts," "seeks," "would," "believes," "estimates" or "plans." These forward-looking statements include, among other things, statements relating to the expected results of the merger with GAIN, including any anticipated cost or capital synergies associated therewith, operating efficiencies and results, growth, client and stockholder benefits, accretion, financial benefits or returns, key assumptions, the expected timing of the closing of the merger, integration costs and transaction costs, expected timing or use of proceeds of any financing, our future financial performance, our business prospects and strategy, anticipated financial position, liquidity and capital needs and other similar matters. These forward-looking statements are based on management's current expectations and assumptions about future events, which are inherently subject to uncertainties, risks and changes in circumstances that are difficult to predict. These forward-looking statements involve known and unknown risks and uncertainties, many of which are beyond our control, that may cause actual results to be materially different from any anticipated results expressed or implied by these forward-looking statements, including, among others, (i) the occurrence of any event, change, or other circumstance that could give rise to the termination of the merger agreement, (ii) the transaction closing conditions may not be satisfied in a timely manner or at all, including due to the failure to obtain GAIN stockholder approval and regulatory approvals, (iii) the announcement and pendency of the merger may disrupt our or GAIN's business operations, (iv) anticipated benefits of the merger, including the realization of revenue, accretion, financial benefits or returns and other cost and capital synergies may not be fully realized or may take longer to realize than expected, (v) adverse changes in economic, political and market conditions, such as price levels and volatility in the commodities, securities and foreign exchange markets in which we and GAIN operate. (vi) losses from our market-making and trading activities arising from counter-party failures and changes in market conditions. (vii) the possible loss of key personnel or GAIN key personnel. (viii) the impact of increasing competition, (ix) the impact of changes in government regulation, (x) the possibility of liabilities arising from violations of federal and state securities laws, (xi) the impact of changes in technology in the securities and commodities trading industries and (xii) other risks and uncertainties. You should read cautionary statements made as being applicable to all related forward-looking statements wherever they appear in this presentation. We cannot assure you that the forward-looking statements in this presentation will prove to be accurate. Furthermore, if our forward-looking statements prove to be inaccurate, the inaccuracy may be material. In light of the significant uncertainties in these forward-looking statements, you should not regard these statements as a representation or warranty by us or any other person that we will achieve our objectives and plans in any specified time frame, if at all. Investors are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date they were made. Except as expressly required under federal securities laws and the rules and regulations of the U.S. Securities and Exchange Commission (the "SEC"), we do not have any obligation, and do not undertake, to update any forward-looking statements to reflect events or circumstances arising after the date of this presentation, whether as a result of new information, future events or otherwise. All forward-looking statements attributable to us are expressly qualified by these cautionary statements.

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This presentation may be deemed solicitation material in respect of the proposed acquisition of GAIN by INTL FCStone. In connection with the proposed merger, GAIN will file with the SEC and furnish to GAIN's stockholders a proxy statement and other relevant documents. This filing does not constitute a solicitation of any vote or approval. Stockholders of GAIN are urged to read the proxy statement when it becomes available and any other documents to be filed with the SEC in connection with the proposed merger or incorporated by reference in the proxy statement because they will contain important information about the proposed merger. Investors will be able to obtain free of charge the proxy statement and other documents filed with the SEC at the SEC's website at http://www.sec.gov. In addition, the proxy statement will be available free of charge through GAIN's website at www.ir.gaincapital.com as soon as reasonably practicable after it is electronically filed with the SEC.

The directors, executive officers and certain other members of management and employees of each of GAIN and INTL FCStone may be deemed "participants" in the solicitation of proxies from stockholders of GAIN in favor of the proposed merger. Information regarding the persons who may, under the rules of the SEC, be considered participants in the solicitation of the stockholders of GAIN in connection with the proposed merger will be set forth in the proxy statement and the other relevant documents to be filed with the SEC. You can find information about GAIN's executive officers and directors in the definitive proxy statement on Schedule 14A in connection with GAIN's 2019 Annual Meeting of Shareholders, filed with the SEC on April 30, 2019.

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This presentation includes certain non-GAAP financial measures. These non-GAAP financial measures are not measures of financial performance in accordance with generally accepted accounting principles and may exclude items that are significant in understanding and assessing our financial results. Therefore, these measures should not be considered in isolation or as an alternative to net income from operations, cash flows from operations, earnings per fully-diluted share or other measures of profitability, liquidity or performance under generally accepted accounting principles. You should be aware that our presentation of these measures may not be comparable to similarly-titled measures used by other companies. A reconciliation of these financial measures to the most comparable measures presented in accordance with generally accepted accounting principles has been included at the end of this presentation.

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NASDAQ: INTL

# **Transaction Summary**



Terms and Conditions	<ul> <li>INTL FCStone Inc. ("INTL") to acquire GAIN Capital Holdings, Inc. ("GCAP"), for \$6.00 per share, or approximately \$236mm equity value</li> <li>Represents 1.12x GCAP's TBV per diluted share as of 12/31/19</li> <li>100% cash consideration</li> <li>GCAP's \$60mm convertible notes due April 2020 to be repaid from GCAP's cash on hand prior to closing</li> <li>Offer to redeem GCAP's \$92m convertible notes due 2022 will be made at closing</li> </ul>
Financing and Leverage	<ul> <li>INTL has received a commitment from Jefferies to provide acquisition financing for the transaction</li> <li>Transaction funded with \$350mm in new senior secured notes</li> <li>Pro forma HoldCo Leverage of 3.1x based on trailing twelve months Credit EBITDA<sup>(1)</sup></li> <li>~\$100mm in capital synergies expected to be realized within twelve months to be used to de-lever</li> </ul>
Leadership Team	<ul> <li>Sean O'Connor will continue to lead the combined firm</li> <li>Glenn Stevens expected to continue leading the business as a segment of INTL</li> </ul>
Anticipated Closing	<ul> <li>Expected to close in mid-2020</li> <li>The transaction is subject to approval by GCAP stockholders, regulatory approvals and customary closing conditions</li> </ul>

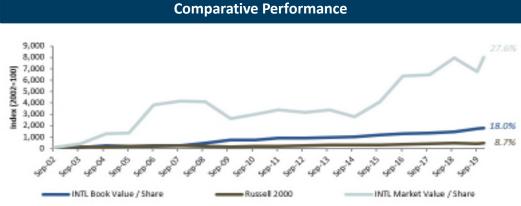
(1) Reflects LTM 12/31/19 INTL Credit EBITDA of \$129.1mm, GCAP Credit EBITDA of \$13.3mm and \$32.4mm of fully phased-in cost synergies. Credit EBITDA adds back stock-based compensation and certain 1-time items (see pages 19-20 for reconciliation from GAAP net income).

### **INTL FCStone Overview**

### INTL FCStone®

### **Business Summary**

- INTL connects clients with the global markets across asset classes -- providing execution, post-trade settlement, clearing and custody
- Clients use INTL's electronic platforms, market intelligence, and high-touch service to manage their financial market risk, pursue trading opportunities, make investments efficiently, and improve their business performance
- INTL monetizes client activity over its own network through commissions and spreads on trades and other transactions, fees for advisory services and access to market intelligence, and interest earned on client balances
- Headquartered in NYC, INTL has more than 2,000 employees working across 44 offices to serve 30,000+ commercial and institutional clients and 125,000+ retail clients across more than 130 countries



- (1) For the twelve months ended 12/31/19, except where otherwise noted.
- (2) Reflects a \$9mm post-tax insurance payment in fiscal Q4 2019 relating to the bod debt on physical coal.
- (3) Adds back effects of footnote (2) to arrive at Adjusted Net Income figure.
- (4) Pricing data as of 2/25/20.
- (5) Total investable fund balances as of 12/31/19.
- (6) USD gross notional volume traded.

### Key Stats<sup>(1)</sup>

#### FINANCIAL METRICS

- Operating Revenue: \$1,118.2mm
- Net Income: \$83.2mm<sup>(2)</sup>
- Adj. Net Income: \$74.2<sup>(3)</sup>
- Equity: \$614.9mm
- Return on Equity (ROE): 14.6%
- Market Cap.: \$873mm<sup>(4)</sup>
- Earnings Per Share (EPS): \$3.36
- Client Float (FCM+BD): \$3.2bn<sup>(5)</sup>

#### **OPERATING METRICS**

- Exchange Contracts Traded Futures & Options: 125.4mm
- OTC Contracts Traded: 1.9mm
- Gold Ounces Traded: 382.4mm
- Global Payments Transactions: 718.0k
- Securities Traded: \$339.1bn<sup>(6)</sup>
- FX Prime Brokerage Volume: \$337.0bn<sup>(6)</sup>

# **Business Segment Overview**

INTL FCStone®

	COMMERCIAL HEDGING	PHYSICAL COMMODITIES	GLOBAL PAYMENTS	SECURITIES	CLEARING AND EXECUTION SERVICES
Net Operating Revenue (\$mm) <sup>(1)</sup>	\$246 (36%)	\$62 (9%)	\$109 (16%)	\$142 (21%)	\$126 (18%)
Overview	<ul> <li>High-touch, value- added service to help clients manage commodity price risk</li> <li>Access to advice, exchange-listed, OTC and structured products</li> <li>Long-term relationships focused on mid-sized clients</li> </ul>	<ul> <li>Full range of trading and hedging capabilities to producers, consumers and investors</li> <li>Acts as a principal to buy/sell on spot and forward basis</li> <li>Commodity financing and facilitation services</li> </ul>	<ul> <li>Network covers over 140 currencies and specializes in transferring funds to the developing world</li> <li>Investment in technology has increased efficiency of platform and enabled expansion into higher volume/smaller pmts</li> </ul>	<ul> <li>Market maker for non-U.S. equities and U.S./non-U.S. fixed income securities</li> <li>Provides high-touch brokerage and U.S. clearing for foreign institutions</li> <li>Investment Banking</li> <li>Asset Management</li> </ul>	<ul> <li>Competitive clearing and execution of securities, exchange-traded futures and options</li> <li>Focused on professional traders and mid-sized funds/CTAs</li> <li>FX prime brokerage for professionals</li> <li>Voice Execution of block trades in the energy sector</li> </ul>
Segment Breakdown <sup>(2)</sup>	<ul> <li>Agricultural: 61%</li> <li>Energy and Renew. Fuels: 10%</li> <li>LME metals: 20%</li> <li>Other: 9%</li> </ul>	Energy and Renew.66%Fuels:10%• Physical Ags & Energy:LME metals:20%34%		<ul> <li>Equities: 38%</li> <li>Debt Trading: 58%</li> <li>Inv. Banking: 0%</li> <li>Asset Mgmt.: 4%</li> </ul>	<ul> <li>Exchange Traded: 32%</li> <li>Prime Brokerage: 14%</li> <li>Corr. Clearing: 22%</li> <li>Ind. Wlth Mgmt: 12%</li> <li>Deriv. Voice Bkg: 19%</li> </ul>
Corresponding Client Segments (Approximate)	merchants / corporations / introducing brokers /		<b>PAYMENTS</b> Financial institutions / nonprofits / government organizations / NGOs / corporations	Fund managers / broker-de / corporations / banks / in hedgers / hedge funds /	L (INCL. RETAIL) ealers / investment advisors surance cos. / commercial introducing brokers / fin. g firms / wealth managers

(1) For the twelve months ended 12/31/19. Net Operating Revenue = Operating Revenue less transaction-based clearing expenses, introducing broker commissions and interest expense.

- (2) Reflects LTM 12/31/19 net operating revenues for Securities, Clearing and Execution Services and Physical Commodities, transactional revenue for Commercial Hedging.
- (3) Calculated as revenues less cost of sales, transaction-based clearing expenses, variable bonus compensation, introducing broker commissions, interest expense and direct non-variable fixed costs.

# Value Proposition and Long-term Strategy



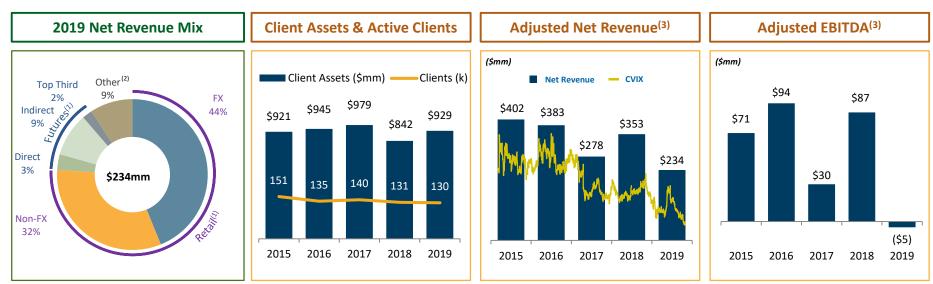
Key Marketplace Advantages	<ul> <li>Connectivity to 36 derivative exchanges, every securities market, every FX market and bi-lateral sources of liquidity for OTC</li> <li>INTL is cross-product: listed derivatives, securities (equities and fixed income), FX and payments and swaps and structured products</li> <li>Offer an integrated execution and clearing value proposition</li> </ul>								
Key Long-Term Strategic Objectives	<ul> <li>Increase volume over network and platforms by adding new products, capabilities, markets and liquidity</li> <li>Expand into client segments and geographies where cost-effective and compelling "on-ramps" exist or can be built</li> <li>Increase the digitization of INTL's network to:         <ul> <li>Improve client satisfaction and retention</li> <li>Enable cross-selling across all platforms</li> <li>Make client acquisition more targeted, efficient and successful</li> </ul> </li> </ul>								
	<ul> <li>Client-first culture</li> </ul>	Successful T	rack Record of A	Acquisitive Grow	th and Platforn	n Integration			
Acquisition	<ul> <li>Clear strategic value</li> <li>Early financial accretion</li> </ul>	FCC Acquires Saul Stone & Co.	International Assets acquires Global Payments	FCStone merges with International Assets	INTL acquires Hanley Trading	INTL acquires G.X. Clarke & Co			
Criteria	<ul> <li>Short payback period</li> </ul>	2000	2004	2009	2010	2015			
	<ul> <li>Limited leverage and goodwill</li> </ul>	INTL acquires Sterne Agee	INTL acquires PayCommerce	INTL acquires Carl Kliem S.A.	INTL acquires GMP Securities	INTL acquires CoinInvest GmbH			
	<ul> <li>Opportunistic</li> </ul>	2016	2018	2018	2019	2019			

# **GCAP Company Overview**



### **Overview**

- GCAP was founded in 1999 with the intention of providing traders with low cost access to foreign exchange markets
- Since then, GCAP has expanded its product offering and global reach, and now provides ~130,000 retail and institutional investors with access to OTC and exchange-traded markets
- Businesses include global FX and CFD brands FOREX.com and City Index; and GCAP's futures group, which provides access to the world's major commodity and derivatives trading on 30+ global exchanges
- Business operates in two segments:
- Retail Segment: offers customers access to over 15,000 financial products, including spot foreign exchange, precious metals trading, as well as CFDs
- Futures Segment: offers exchange-traded futures and options on futures on 30+ global exchanges
- Headquartered in Bedminster, New Jersey, and has a global presence with ~700 staff across North America, Europe and Asia Pacific



Note: GCAP's financials throughout this presentation reflect results from continuing operations excluding the institutional segment, unless otherwise noted.

- (1) Includes trading revenue only. Net interest income for the Retail and Futures segment is included in other revenue.
- (2) Includes net interest income and other revenue.
- (3) See reconciliation from GAAP net revenue and GAAP net income on pages 20-21.

# **GCAP Business Segment Overview**



	Retail	Futures			
2019 Net Revenue	\$194mm	\$40mm			
Overview	<ul> <li>Business is conducted primarily through the Company's FOREX.com and City Index brands</li> <li>Provides its customers access to over 15,000 global financial markets, including spot forex, precious metals, and CFDs on currencies, commodities, indices, individual equities, cryptocurrencies, bonds and interest rate products, as well as OTC options on forex         <ul> <li>In the UK, the Company also offers spread bets, which are similar to CFDs but offer more favorable tax treatment to residents of that country</li> </ul> </li> <li>Generates revenue in two ways:         <ul> <li>Trading revenue from market making activities for OTC products, earned principally from the bid/offer spread provided to customers and fees, including financing charges for positions held overnight, commissions on equity CFD trades, and other account related fees</li> <li>Net gains and losses generated through changes in the market value of the currencies and other products held in net exposure</li> </ul> </li> </ul>	<ul> <li>Offers execution and related services for exchange-traded futures and futures on options on major U.S and European exchanges</li> <li>Offers futures services through the following subsidiaries:         <ul> <li>GAIN Capital Group, LLC ("GCG"): Registered as an FCM and RFED; nonclearing FCM and is where the OEC/GCAP Trader platform resides</li> <li>Global Asset Advisors LLC ("GAA"): Operates mainly under the brand of Daniels Trading; operates as an Independent IB, introducing business to GCG and RJO on a fully disclosed basis</li> <li>Top Third AG Marketing LLC ("TT"): Offers Ag advisory and a full line of brokerage services; guaranteed IB of RJO</li> </ul> </li> <li>Revenue is primarily generated through commissions earned on futures and options on futures trades</li> </ul>			
Customers Served	<ul> <li># of Active Customers<sup>(1)</sup>: 122,532</li> <li>Self-directed traders, who execute trades on their own behalf</li> <li>Small number of customers engage an intermediary to make trading decisions on their behalf</li> </ul>	<ul> <li># of Active Customers<sup>(1)</sup>: 7,019</li> <li>Mainly introducing brokers serving retail accounts</li> <li>Small traders</li> <li>Institutional clients</li> </ul>			
Trading Revenue Mix	Non-FX 42% FX 58%	Top Third 14% Indirect 63%			
Industry Peers	GROUP CIIC CIIC PLUS500	INTL FCStone Prior Prior Services, Inc. RCG COLLINS CROUP LLC			

Note: Does not include \$(0.1)mm of revenue from Corporate and Other segment. (1) For the twelve months ended December 31, 2019.

# **Transaction Rationale**



	•	Expected to Increase net operating revenue by nearly 30% by adding a new retail trading segment
		<ul> <li>Increases INTL's customer balances by \$929mm to ~\$4bn</li> </ul>
	•	Naturally addresses the key challenges of GCAP's performance as a standalone public company – insufficient scale and significant quarterly volatility
		<ul> <li>Combined revenue volatility would be 56% lower than GCAP standalone and 26% lower than INTL standalone as the two businesses are uncorrelated</li> </ul>
New Business Segment Brings Strategic		<ul> <li>Absorbs GCAP's businesses into a larger, more diversified company with a large international footprint and scaled support functions</li> </ul>
Benefits, Increased	•	Broadened product offering for both sets of customers
Stability, and Positive		<ul> <li>Potential to improve the stickiness and lifetime value of GCAP's customers</li> </ul>
Optionality		<ul> <li>Adds an important new distribution channel for INTL's products represented by GCAP's ~130K+ retail and institutional clients in 180+ countries</li> </ul>
	•	Businesses have existing touchpoints and potential for synergies owing to INTL's clearing and market making capabilities in most of GCAPs products
	•	Significant positive optionality for INTL's financial performance in normal or better macro conditions for GCAP's business given very substantial operating leverage and cash flow conversion
		<ul> <li>Market conditions in 2019 depressed GCAP's profitability. During the year GCAP made cost reductions with an annualized impact of \$13mm</li> </ul>
Transaction Fits into	•	Adds INTL's capabilities/products to the GCAP retail client base thus potentially enhancing the profitability and longevity of each relationship and making INTL's platform more enticing to new clients versus the competition
INTL's Long-Term Strategy	•	Leverages the technology skills and platform of GCAP (e.g. mobile trading, automated account opening) and its marketing skills more broadly throughout INTL to accelerate the "digitization" of INTL's institutional platform
ett at egy	•	Cost effectively accelerates the addition of a retail on-ramp to INTL's platform
		Compelling valuation: 1.12x P/TBV <sup>(1)</sup> and 4.1x EV/EBITDA <sup>(2)</sup>
Highly Financially		\$32mm in anticipated fully phased-in cost synergies
Attractive		\$100mm in anticipated cash capital release within 12 months would reduce effective acquisition price and enable rapid deleveraging
ALIUCIVE	•	30%+ accretive in year 2 <sup>(3)</sup>

(1) Based on GCAP's 12/31/19 balance sheet and fully diluted shares outstanding.

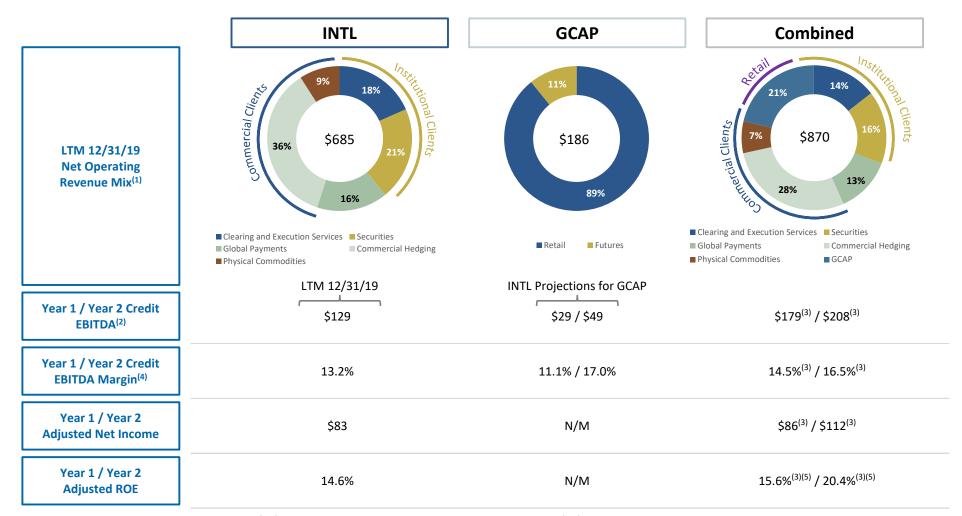
(2) Enterprise value incorporates \$100mm of anticipated capital synergies. EBITDA reflects Year 1 period and 100% realization of cost synergies.

(3) Accretion reflects the estimated impact to INTL's LTM 12/31/19 net income from the addition of GCAP's year 2 projected earnings and fully phased-in synergies less interest on acquisition debt after assumed \$100mm paydown within twelve months and the amortization of new acquired intangibles.

### **Pro Forma Revenue Mix and Financial Highlights**

INTL FCStone®

(\$ in millions, except per share amounts)



Note: Year 1 = Calendar Year 2020 assuming 12/31/19 close; Year 2 = Calendar year 2021. INTL metrics reflect LTM 12/31/19 results, including for Years 1 and 2 when combined with GCAP.

(1) GCAP net operating revenue defined as revenue less referral fees, bank fees and futures trading expenses. See page 21 for reconciliation from GAAP revenue.

(2) Adds back stock-based compensation for INTL. GCAP stock-based compensation is treated as cash compensation.

(3) Includes \$21mm and \$30mm of net synergies in Years 1 and 2, respectively.

(4) Denominator used to calculate Credit EBITDA margin reflects Net Revenue which is equal to Net Operating Revenue before interest expense on HoldCo debt, Introducing Broker Commissions and Transaction-based Clearing Expenses.

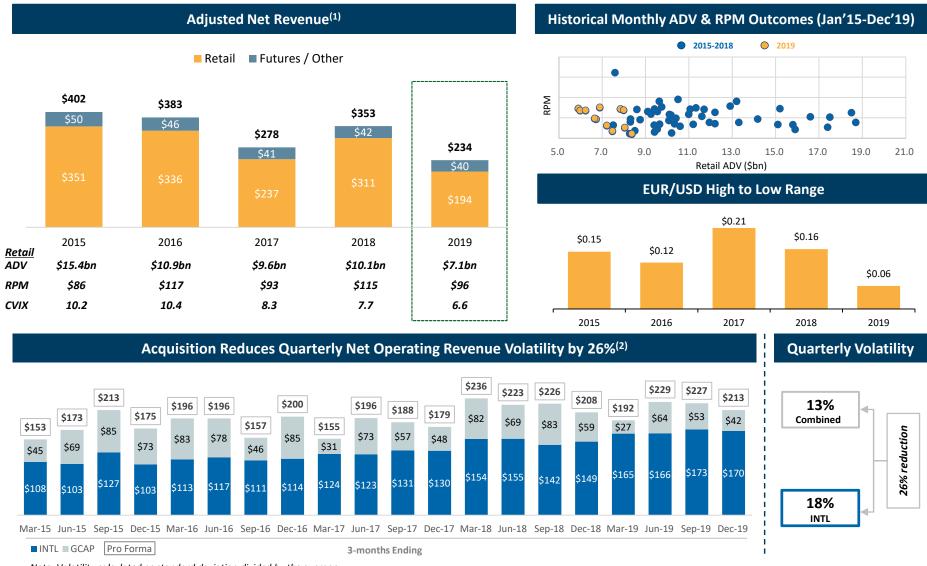
(5) Denominator represents INTL's average equity for the LTM 12/31/19 period less estimated transaction fees and other merger accounting adjustments.

### GCAP Deepens and Broadens INTL's Platform Across <u>INTL FCStone</u> Both Customer and Product Axis



Note: Charts depict illustrative market presence and capabilities on a combined basis as estimated by INTL management. Charts not to scale and are for illustrative purposes only.

### GCAP's 2019 Performance Driven by Poor Market Conditions; <u>INTL-FCStone</u><sup>®</sup> Low Correlation with INTL Business Reduces Combined Revenue Volatility



Note: Volatility calculated as standard deviation divided by the average.

(1) See reconciliation from GAAP revenue on page 21.

(2) GCAP net operating revenue defined as revenue less referral fees, bank fees and futures trading expenses. See page 21 for reconciliation from GAAP revenue.

# Sources & Uses and Pro Forma Capitalization INTL FCStone®

Sources & Uses						
Sources (\$mm)		Uses (\$mm)				
Cash on Hand	\$2.6	Offer Value of Equity	\$236.2			
New Senior Secured Notes	350.0	Redeem GCAP Convertible Notes	92.0			
		Estimated Transaction Fees and Expenses	24.4			
Total Sources	\$352.6	Total Uses	\$352.6			

### **Pro Forma Leverage**

(\$mm)	INTL 12/31/2019	<b>GCAP<sup>(1)</sup></b> 12/31/2019	Pro Forma
Cash and Cash Equivalents	\$338.9	\$130.1	\$466.5
INTL HoldCo Debt	\$187.5	-	\$187.5
INTL Note Payable - Holdco	0.3	-	0.3
GCAP Convertible Notes	-	92.0	-
New Senior Secured Notes	-	-	350.0
Total HoldCo Debt	\$187.8	\$92.0	\$537.8
Credit EBITDA (LTM) <sup>(2)</sup>	\$129.1	\$13.3	\$174.8 <sup>(3)</sup>
Total HoldCO Debt / EBITDA	1.5x	6.9x	3.1x

(1) Adjusted for repayment of GCAP's \$60mm convertible notes due in April 2020 that will be repaid prior to closing from GCAP's free cash on hand.

(2) Credit EBITDA adds back stock-based compensation and certain one-time items. See pages 19-20 for reconciliation from GAAP net income.

(3) Includes \$32.4mm of anticipated cost synergies.

# **Significant Anticipated Expense Synergies**

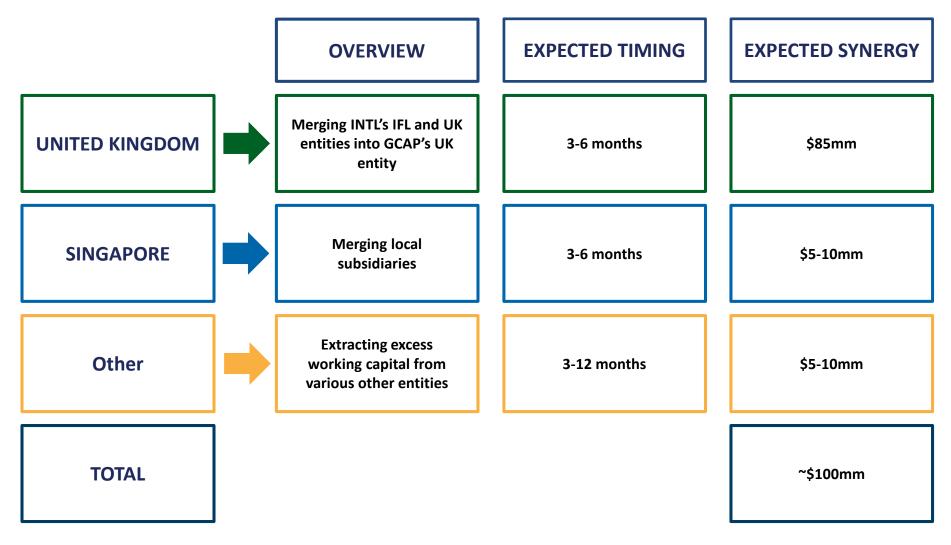


- INTL anticipates \$32mm of cost synergies from a combination with GCAP
- \$21mm and \$30mm impact to pre-tax income in years 1 and 2 reflecting realization of anticipated synergies and increase in fixed costs
- Estimated restructuring costs of \$6mm to achieve synergies
- Savings are incremental to the \$13mm GCAP already achieved on its own in 2019 on an annualized basis

#### (\$ in millions)

Category Overview		Year 1 Synergies	Year 2 Synergies
Corporate Overhead & Redundancies	<ul> <li>Savings from integration of overlapping functions and elimination of public company costs</li> </ul>	\$15	\$19
Technology	<ul> <li>Rationalization of vendor contracts</li> </ul>	\$5	\$7
Adjacent Businesses	<ul> <li>Consolidation of infrastructures of adjacent businesses</li> </ul>	\$3	\$4
Real Estate	te • Optimization of real estate footprint		\$3
Gross Synergies		\$25	\$32
(-) Increase in Investment	<ul> <li>Increased overhead anticipated in years 1-2 (e.g., salary increases &amp; other fixed costs)</li> </ul>	\$(4)	\$(2)
Net Synergies in Years 1 and 2		\$21	\$30

### **Expected Capital Synergies Subsidize Purchase Price** <u>INTL FCStone</u><sup>®</sup> While Maintaining a Strong Capital and Liquidity Profile



Proceeds from expected capital synergies to be used to de-lever in 3-12 months

## Acquisition is Expected to be Accretive to Earnings INTL FCStone®

#### (\$ in Millions)





(5) Average equity is reduced by estimated transaction costs expensed at closing. Year 2 equity is not compounded.

EBITDA<sup>(1)</sup>

Synergies

EBITDA

Synergies

EBITDA

~25%

16

# Anticipated Cost and Capital Synergies Result in Attractive Purchase Price Multiple

INTL FCStone®

(\$ in Millions)

	Deal Price		\$6.00	
	(x) Fully Diluted Shares		39.4	
	Offer Value of Equity		\$236.2	
At	(+) Converts Due 2022		92.0	
Closing	Enterprise Value		\$328.2	
		2019 Repeat		Year 1
	GCAP Pro Forma Adjusted EBITDA	\$8.2 <sup>(1)</sup>		\$29.3 <sup>(2)</sup>
	EV / Pro Forma Adjusted EBITDA	NM		11.2x
	Enterprise Value		\$328.2	
	(-) Capital Synergies		(100.0) <sup>(2)</sup>	
	Enterprise Value Post Capital Synergies		\$228.2	
	LEV / Pro Forma Adjusted EBITDA	NM		7.8x
	Enterprise Value Post Capital Synergies		\$228.2	
With	(+) Restructuring Costs		5.7 <sup>(2)</sup>	
Synergies	Adjusted Enterprise Value		\$234.0	
		2019 Repeat		Year 1
	GCAP Pro Forma Adjusted EBITDA	\$8.2		\$29.3
	(+) Gross Synergies (100% Realization)	32.4 <sup>(2)</sup>		28.0 <sup>(3)</sup>
	Acquired EBITDA	\$40.5		\$57.4
	EV / Acquired EBITDA	5.8x		4.1x

(1) Adjusted EBITDA of (\$4.6)mm plus \$12.8mm of cost cuts taken by GCAP in 2019. See page 20 for reconciliation from GAAP net income.

(2) INTL management estimate.

(3) Equal to fully phased-in gross synergies of \$32.4mm less anticipated \$4.3mm increase in fixed costs during Year 1.

### **Overview of Potential Cross-Selling Opportunities INTL FC**Stone<sup>®</sup>

• While projections exclude the revenue synergies from cross-selling opportunities, INTL's broad product offering will provide GCAP clients with a valuable expansion of products

- The broadened product offering has the potential to extend GCAP's client tenure and increase lifetime client value, particularly among higher value US customers
- The top 10% of GCAP's UK clients generate nearly 90% of UK revenue. These are viewed as high-value clients, and are an ideal cross-sell for INTL's lower-tiered institutional products
- Additionally, GCAP's products (i.e., OTC FX) may be of interest to INTL's wealth management clients and its new Japanese Knock-out products may be of interest to INTL's professional trader segment

✓ = Product Offering		US U		/EMEA	Commentant.	Post-Close	
✓ = New Product Match	GCAP	GCAP/INTL	GCAP	GCAP/INTL	Commentary	Timing	
OTC FX	~	✓	✓	✓	<ul> <li>Market maker / dealer in leveraged and unleveraged OTC FX</li> <li>Aim to consolidate FXPB businesses for offsets, spread capture and scale</li> </ul>	3-6 Months	
Precious Metals	✓	√	✓	✓	Market maker / dealer in unleveraged rolling spot of precious metals products	-	
Crypto	✓	✓	✓	✓	Offering futures in US only	-	
DMA	✓	✓	✓	✓	Offering FX and rolling spot (precious metals)	-	
отс	~	✓	✓	✓	<ul> <li>Distribute INTL's bespoke thematic products to GCAP's HNW clients in the UK</li> <li>Internalize GCAP's need for Japanese Knock-out products with INTL's structured product desk</li> <li>Distribute OTC structured products to GCAP's futures clients (2,100 ECP clients)</li> </ul>	3-6 Months	
Single Stocks		✓	✓	✓	<ul> <li>Part of retail self-directed platform</li> <li>Aggregate flow for INTL equity market making desk</li> </ul>	3-6 Months	
Cross-Border Payments		✓		✓	<ul> <li>Add in a Global Payments module enabling money movement across accounts or sending money cross border (non-G20 payments for GCAP's higher value client base). UK initially, subsequently in US (6-12 months, subject to licensing requirements)</li> </ul>	0-3 Months	
INTL Retail Self-Directed Platform		✓		✓	To include FX, Cash equities & Securities, Futures & Options, Structured products	3-6 Months	
Indices		✓	✓	✓	<ul> <li>Various indices (principally equity indices)</li> <li>Aggregate flow for INTL equity market making desk</li> </ul>	3-6 Months	
CFDs			✓	✓	Offerings across various products     Aim to integrate trading flows into INTL's relevant desks	3-6 Months	
Commodities			✓	✓	<ul> <li>API into PMExecute, consolidating flow (INTL's proprietary OTC trading platform for physical Precious Metals)</li> </ul>	3-6 Months	
CoinInvest (physical PMs)		✓		✓	<ul> <li>Addition of CoinInvest offering onto GCAP's retail platform to offer physical gold, silver, platinum group metals, including custody/delivery</li> </ul>	12-18 Months	
Retail Futures & Options		✓		✓	Offering Energy, Metals, Agriculture, and Other in both the US and UK	3-6 Months	
Research		✓		✓	Market Intelligence: 150 pieces of proprietary commentary per day across asset classes	3-6 Months	
FX Trading for INTL Wealth Management Clients	~	~			<ul> <li>Opportunity to distribute GCAP's products (i.e., OTC FX) to INTL's wealth management segment 's (SA Stone) 600+ reps and their 100,000+ retail clients</li> <li>Potential to add GCAP clients as wealth management clients</li> </ul>	3-6 Months	

# **Non-GAAP Reconciliations**



INTL 12/31/19 LTM EBITDA

### (\$ in millions)

	Three Months I	Ended	Fiscal Year Ended	<b>Twelve Months Ended</b>	
	December 31,		September 30,	December 31,	
	2019	2018	2019	2019	
Net income from continuing operations	\$16.3	\$18.2	\$85.1	\$83.2	
Interest expense	33.8	33.0	154.7	155.5	
Depreciation and amortization	3.9	2.9	14.0	15.0	
Income tax expense	5.4	6.2	25.9	25.1	
EBITDA	\$59.4	\$60.3	\$279.7	\$278.8	
Amortization of share based compensation expense	2.6	1.9	8.1	8.8	
Interest attributable to short-term financing facilities of subsidiaries	(31.1)	(30.2)	(142.0)	(142.9)	
Gain on acquisition	(0.1)	-	(5.5)	(5.6)	
Bad debt (recovery) on physical coal	-	(2.4)	(12.4)	(10.0)	
Credit EBITDA	\$30.8	\$29.6	\$127.9	\$129.1	

# **Non-GAAP Reconciliations**

### INTL FCStone®

### GCAP Adjusted EBITDA

### (\$ in millions)

		Fiscal Y	ear Ended December 31	,	
	2019	2018	2017	2016	2015
Net (loss) / income from continuing operations	(\$60.8)	\$28.0	(\$14.9)	\$35.3	\$10.3
Depreciation and amortization	17.1	19.7	17.0	13.9	11.1
Purchased intangible amortization	8.8	14.2	14.0	15.0	16.6
Interest on long-term borrowings	13.5	13.5	11.8	10.4	9.2
Income tax (benefit) / expense	(12.9)	8.5	(5.0)	9.8	(3.5)
Contingent provision	0.2	0.0	0.0	0.0	0.0
Legal settlement	0.0	5.3	0.0	9.2	0.0
Restructuring expenses	1.3	0.8	0.0	1.0	3.5
Goodwill impairment	28.1	0.0	0.0	0.0	0.0
Impairment of investment	0.0	(0.1)	0.6	0.0	0.0
Equity in net loss of affiliates	0.0	0.0	0.3	0.1	0.0
Loss on extinguishment of debt	0.0	0.0	4.9	0.0	0.0
Class action settlement	0.0	(5.4)	0.0	0.0	0.0
PP&E write-off	0.0	1.3	0.0	0.0	0.0
Dutch auction fees	0.0	0.8	0.0	0.0	0.0
Operational strategy review fees	0.0	0.0	0.8	0.0	0.0
Acquisition expenses	0.0	0.0	0.0	0.0	2.8
Integration costs	0.0	0.0	0.0	2.8	33.1
Bad debt related to SNB event in January 2015	0.0	0.0	0.0	0.0	2.5
Acquisition contingent consideration adjustment	0.0	0.0	0.0	0.0	(6.7)
Net income attributable to non-controlling interest	0.0	0.0	0.0	2.1	1.7
Adjusted EBITDA, before removal of Institutional Segment profit	(\$4.6)	\$86.5	\$29.7	\$99.6	\$80.6
Removal of Institutional Segment profit	0.0	0.0	0.0	(5.4)	(10.1)
Adjusted EBITDA	(\$4.6)	\$86.5	\$29.7	\$94.3	\$70.5
2019 annualized cost savings	12.8				
Pro Forma Adjusted EBITDA	\$8.2				
Share-based compensation expense	5.1				
Credit EBITDA	\$13.3				

Source: Company filings.

Note: 2015-2016 includes discontinued operations, but is adjusted for removal of institutional segment profit. 2017-2019 reflects continuing operations.

# **Non-GAAP Reconciliations**



GCAP Adjusted Net Revenue and Adjusted Net Operating Revenue

### (\$ in millions)

	Fiscal Year Ended December 31,				
	2019	2018	2017	2016	2015
Net revenue	\$233.9	\$358.0	\$278.2	\$382.8	\$401.6
Class action settlement	0.0	(5.4)	0.0	0.0	0.0
Adjusted net revenue	\$233.9	\$352.6	\$278.2	\$382.8	\$401.6
Referral fees	(29.3)	(40.0)	(53.7)	(70.8)	(108.9)
Bank fees	(10.3)	(9.5)	(6.5)	(9.3)	(10.1)
Futures trading expenses	(8.6)	(9.8)	(8.8)	(10.6)	(10.1)
Adjusted net operating revenue	\$185.7	\$293.3	\$209.2	\$292.1	\$272.5